

## Positive Learning from Negative Feedback

Leaders in all sizes and types of organizations often face negative feedback and criticism – and many have problems dealing with it.

**Maybe it's time to blow criticism away with "TNT".**

Recently I was reading [HBR.org](http://HBR.org) and came across a great article by John Butman entitled "[The Benefits of Negative Feedback](#)."

*I recently gave a lunchtime "author's talk" at Children's Hospital in Boston and, although I thought the talk went well, somebody in the audience didn't like it at all. On the evaluation form, the person in question wrote a single word in the comment box: CONFUSING.*

*Thank you, whoever you are. While everybody else gave me good marks and said nice things, which I appreciated, my critic forced me into self-examination. Was he the only one forthright enough to speak up, or was he the only one not paying enough attention to get it? What was confusing? The ideas? The presentation?*

His thoughtful suggestions contained in the article on dealing with negative feedback reminded me of a simple but powerful tool that I use whenever I receive criticism.

It's called **TNT**, and I learned it about twenty years ago from Sue Mallory, a training instructor for the Leadership Network. I've been using it in every shape and form since then.

Are you ready?

**The Next Time.**

That's right – once something has been said or done, you can't do anything about it – for good or bad! Why should you beat yourself up and let it drag you down?

**But you can learn from it and apply that learning to The Next Time the situation presents itself.**

Here's a great example: I recently made a presentation at a national conference in Dallas TX. I was no stranger to the conference – I've been speaking at it since it began in 2005. The topic was not new to me even though it was the first time I had presented it in its current form. I had prepared adequately – or at least I thought.

As it turns out, I had mistakenly assumed that the attendees of this year's conference attending my session would be the same as in prior years, and I neglected to gauge the makeup of the audience before I launched into the presentation.

Over half of the session's attendees were from a technical background, when I had expected most of them to be from a church ministry staff background. The presentation was only 5 minutes old before the quizzical looks and a few responses to my questions made me realize a mid-course correction was required!

Fortunately, I have a background (albeit several decades ago) in the technical production aspect of church ministry, and I was able to shift on the fly to orient the presentation more in that direction. I haven't received the formal evaluations yet, but comments with several attendees following the session seemed to indicate the midstream switch was a success.

Looking back, I could have avoided the situation by noting what other sessions were being offered at the same time (and thus gauging potential attendance) as well as taking a quick audience poll to see who was present (to adjust the presentation at the beginning).

But it happened, and I couldn't change a thing.

**There's always *The Next Time*.**

What about in your leadership position? *How will you use the power of TNT in evaluating an event or lesson or sermon that got some negative feedback in order to provide a **positive launching point** for improvement in the future?*

Don't let the negatives get you down – instead, **blow them away with TNT.**